Association of Chaplaincy in General Practice
Improving care through listening and guidance

GP CHAPLAINCY HANDBOOK
A practical guide to service provision
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1. Introduction
This handbook is the result of many years of experience of delivering Chaplaincy in General Practice in the West Midlands, UK. It is produced by the Association of Chaplaincy in General Practice.

Britain has a long tradition of seeking to provide comprehensive primary healthcare through General Practice. In recent decades there has been an expressed desire by patients and professional alike, in the midst of the increasing technical skills of modern medicine, to safeguard and develop the person-centred and holistic nature of patient care. One outcome of this worthy intention has been the development of Chaplaincy in General Practice.

The Association of Chaplaincy in General Practice www.gpchaplaincy.com was established in 2014 in order to enable Chaplaincy in General Practice to be delivered to agreed national standards. It does this through:

- promoting awareness of chaplaincy in General Practice
- facilitating the setting up of this service within General Practices
- providing training and professional support to those delivering chaplaincy

This handbook aims to be a practical guide to facilitate the development of Chaplaincy in General Practice in other areas of the UK.

2. Vision
People seek help from General Practice with a vast array of differing ideas, expectations and concerns. Many of these can be met by existing services, but not all. Although there is a laudable intention to increase access to psychological therapies, most General Practitioners realise that not all distressed people will be helped by counselling based on a cognitive behavioural therapeutic approach.

There needs to be an additional approach which welcomes a wide range of troubled people; that listens well; that empowers through giving people value and hope; that creates space for people to find their own solutions; and can refer on to other services people that are more ready to benefit from such support.

Chaplaincy has long provided pastoral and spiritual care within the NHS. Chaplaincy in General Practice is now recognised as a subspecialty within NHS Chaplaincy in England, described in NHS Chaplaincy Guidelines 2015: Promoting Excellence in Pastoral, Spiritual & Religious Care.
3. Chaplaincy in General Practice: a service overview

Chaplaincy in General Practice:
- promotes patient wellbeing by providing a highly skilled listening and guidance service
- is delivered by people who are dual-trained in spiritual care and counselling skills
- is available for all patients irrespective of their faith, beliefs or cultural background
- has minimal exclusion criteria and offers equal access to all primary care patients
- can be accessed by self-referral or referral by any member of the primary healthcare team
- provides confidential one-to-one booked appointments as often as is requested by the patient; experience has shown that this ranges from one to ten, but the average number of appointments is two/three
- uses an holistic approach: listening to each patient’s unique story, offering guidance which addresses emotional, social and spiritual needs and making referrals as appropriate
- is focused on patient wellbeing and may include patient-led exploration of personal spirituality, offering reflection, meditation and prayer where appropriate and in line with the patient’s belief system
- uses wellbeing assessment tools to measure progress and aid evaluation
- can also be part of staff support services; it provides one-to-one or group meetings and can help build resilience in the multi-disciplinary team

Chaplaincy in General Practice has been found to be particularly effective for those experiencing loss or change in their lives, e.g. in relationships, work, health, bereavement, confidence, purpose, beliefs, lifestyle, self-efficacy, relocation, crisis, trauma or mental health (Kevern et al, 2015; McSherry et al, 2016). Provision of spiritual care is important not least because patients rarely present themselves to healthcare professionals as a condition or illness in isolation from their life situation; as such, the patient may view their condition or illness in the context of how they view deeper aspects of their life, which may not be explained adequately through the biopsychosocial approach alone (Kevern et al, 2015; see also Swinton & Kelly, 2015).

For an example of a patient information leaflet, which explains the service, see Appendix A.
4. Chaplaincy in General Practice: who provides it?

It is essential that Chaplains working in General Practice:
• are professional people who are competent to deliver pastoral and spiritual care with empathy and compassion
• possess excellent interpersonal skills
• demonstrate well developed listening and counselling skills
• have significant experience of pastoral care within a healthcare or faith community context
• have an approved status from their faith community
• comply with the UKBHC Code of Conduct and Continuing Professional Development requirements
• are independent practitioners working at a minimum level of NHS Band 6
• share the values of the NHS

It is also desirable that Chaplains working in General Practice
• have previous experience of working with other faith communities
• are adaptable
• have had previous experience of working in the NHS
• are able to work with volunteers and the voluntary sector

“Chaplains are trained in practice-guiding disciplines such as theology, philosophy and ethics as well as in interpersonal skills and pastoral counselling.”

NHS Chaplaincy Guidelines 2015.
Promoting Excellence in Pastoral, Spiritual & Religious Care
(Swift, 2015, page 11).
5. Chaplaincy in General Practice: the patient encounter

A scheduled appointment time in a medical centre consulting room may include:

- an introduction explaining about the service offered by a Chaplain working in General Practice and confidentiality (which is absolute, except where safeguarding issues are revealed)
- a formal measurement of wellbeing in order to assist outcome evaluation (see Appendix K)
- communication with the primary healthcare team; when appropriate, an agreed comment will be made in the patient’s medical records in order to contribute towards holistic patient care
- time actively listening to the patient’s story
- an intention to communicate empathy, compassion and affirmation of the patient’s value
- assessing the patient’s emotional, social and spiritual needs (see below and Appendix B for examples of assessment tools)
- an explanation that Chaplaincy aims to bring a compassionate presence which journeys alongside people in distress, even where situations cannot be changed
- the development of a care plan and an agreed way forward (see Appendix C for examples of potential interventions)

After the patient encounter time is scheduled for analysis, reflection and note making before the next booked patient appointment.

Spiritual Assessment and Intervention

An assessment is a statement of perception and a process of information gathering and interpretation. Spiritual assessment is considered a prerequisite for effective spiritual care. The chaplain endeavours to understand the needs, strengths and particular issues relevant to the individual patient, so that care can be provided where it is most needed. This helps understand and interpret needs through a spiritual lens. Both subjective statements and objective observations indicate spiritual distress or health. In a patient-centred holistic approach, the belief systems and attitudes, resources and relationships, and other aspects of the person can significantly impact well-being.

Conversation and active listening are key tools in the assessment process. The chaplain may bring ideas and resources to the encounter, but their person-centred approach will be guided by and responsive to the direction of the patient. The chaplain will be willing to explore new and unplanned routes.

Assessment and intervention are often integrated. What begins as a listening exercise often becomes the intervention itself as the patient unfolds their issues and gains a different perspective on them during the reflective listening encounter. The chaplain is subconsciously making assessments all the time and choosing appropriate responses to them.
6. Appointing Chaplains to work in General Practice: the process

Before starting the process of appointing a Chaplain to work in General Practice, some important factors need to be considered such as:

- who will take on the employing body role and the duration of the post
- how the post will be funded, or whether it will be a non-paid contract
- how the person will be managed and supervised
- how the post fits with comparable roles with respect to pay and responsibilities

In line with UKBHC Healthcare Chaplaincy guidance it is recommended that Chaplains working in General Practice are appointed at Agenda for Change: Band 6 as they are ‘an autonomous, qualified practitioner whose role is to seek out and respond to the spiritual and religious needs of individuals, their carers and staff’. If there is a Chaplaincy in General Practice team, it is appropriate to have a Team Leader working at Band 7.

It is recommended that substantive posts working within the NHS are advertised through the NHS Jobs website as this promotes equality and diversity in recruitment. Experience has shown using NHS Jobs to advertise for Chaplains working in General Practice is possible both for existing NHS bodies (such as General Practice Partnerships) and for Voluntary Sector organisations delivering a service to the NHS under contract. See Appendix D for an example of one such advert. Appendix E, the accompanying Job Description and Appendix F, the sample Person Specification are both sent by NHS Jobs to potential applicants. The difficulties in selecting appropriate candidates for interview and then conducting the interviews should not be underestimated. Experience has revealed that Chaplains who have worked in hospitals or other community settings are not automatically suitable for Chaplaincy in General Practice, nor are those whose pastoral care for people has been in a faith community setting or in other areas of NHS care necessarily suitable. Nobody’s previous experience will exactly fit the requirements of this new role within the NHS. However, there are many people who apply for work as Chaplains in General Practice and some are highly suitable; others can become suitable with support and training.

A selection process based on scoring the essential and desirable characteristics stated in the Person Specification is an important starting point which is followed by interviews. A successful interview process may include, not only questions from a panel (see Appendix G for some guidance about question intent) but also a role play consisting of a Chaplain-patient encounter observed by those experienced in work as a Chaplain in General Practice. The role play is followed by time for the candidate to give a written reflection about the Chaplain-patient encounter.
7. Supervision for Chaplains working in General Practice

Chaplains working in General Practice have specific needs for support and supervision in order to practice professionally and to provide an excellent standard of care. Experience has shown that a 3-fold system of supervision and management support is beneficial.

1. Management Supervision: this provides support regarding issues related to employment and the practical aspects of service delivery. This also includes the oversight of a regular appraisal process (see Appendix I). This is provided by a manager who understands Chaplaincy in General Practice or a senior Chaplain with experience of working in General Practice.

2. Chaplain Supervision: this consists of individual regular sessions with a personal supervisor or spiritual director from the same faith background as the Chaplain working in General Practice. These sessions provide confidential space for case discussion and for the Chaplain to “unload” personally, and the opportunity to receive spiritual support, encouragement and prayer. A minimum average of 30 minutes per month is recommended. These sessions should be held in the context of a supervision agreement (see Appendix H).

3. Clinical Supervision: This recognises that the intentionally therapeutic listening nature of the work draws on counselling theory and that ongoing review and training in counselling skills is essential. These sessions include the use of anonymised case discussion which allow learning about the therapeutic relationship; managing transference; avoiding dependence; the use of counselling skills, spiritual assessment and interventions. These sessions are led by someone with appropriate supervision experience and qualifications. Where there is a chaplaincy team, it can be beneficial to arrange for this supervision to be done in a group setting, led by someone with experience in group supervision. A minimum average of 60 minutes supervision per month is recommended.

In addition to the 3-fold system of supervision and management, training on specific topics needs to be provided for Chaplains working in General Practice.

All these activities are eligible for Continuing Professional Development.
8. Training and Continuing Personal Development

Training is an integral and ongoing part of professional life as a Chaplain working in General Practice.

Training is required in a wide variety of areas, which can be described in the following categories:

- statutory requirements
- practice-guiding disciplines
- interpersonal and pastoral counselling skills
- mechanisms for service delivery
- self-care and personal development

More detail is given about these categories in Appendix J.

Training can occur through a wide variety of ways such as:

- team meetings with speakers who are specialists on specific topics
- peer group learning
- group supervision sessions
- attendance at relevant seminars, courses, conferences and lectures
- distance learning post graduate courses
- online learning modules
- personal reflection and reading

Individual Chaplains working in General Practice are responsible for compiling their Continuing Professional Development (CPD) portfolios.

Those providing management supervision are responsible for reviewing these CPD portfolios and ensuring that the training meets the needs of the individual and of the service.

It is recommended that newly appointed Chaplains working in General Practice are given greater supervision, support and training for an induction period (6 – 12 months). At the end of this period there will be an appraisal which will assess in detail the training accomplished and identify further needs.

All Chaplains working in General Practice are encouraged to work toward UKBHC ‘board registered status’. This requires, amongst other things, an appropriate CPD portfolio. Working towards registration of chaplains with the UKBHC encourages high standards of probity, quality and safety through its Voluntary Register which is awaiting accreditation by the Professional Standards Authority for Health & Social Care.

Despite the challenges, and the risk that trying to evaluate a therapeutic relationship will have an adverse effect on that therapeutic relationship, it is essential to continually bear in mind the need to assess the nature and the efficacy of the service provided by Chaplains working in General Practice. This can be done in various ways:

- the use of validated measurements of wellbeing, such as WEMWBS, a Wellbeing Star (see Appendix K)
- the use of the NHS ‘Friends and Family Test’ which comments on whether patients would recommend a service to others
- case studies compiled by the practitioner and/or the patient themselves; these provide important qualitative data and allow patient stories to illustrate aspects of the service and are a means of reflection and evaluation for the practitioner (see Appendix L)
- specific patient questionnaires have some value
- external evaluation, where appropriately selected patients are interviewed at length followed by detailed analysis, has proved most informative (see McSherry et al, 2016).
- completion of Patient Reported Outcome Measures (PROMs) (see Appendix K)

Some Patient Reported Outcome Measures comments:

Comments about making sense of one’s problems and sometimes being empowered to solve or improve them:
- able to find better solutions
- helped me to see that I can improve my life
- I have been able to express my life and the problems in it
- helped me enormously to understand and adjust my feelings
- given me more perspective on my problems
- find ways of remedying the issues

Comments about finding new hope and strength for the future:
- given me a reason to carry on with my life
- has enabled me to cope
- see beyond it to a more positive future
- I have gained strength and courage with the help of the listeners
- burden has been lifted
- I believe in myself a lot more now, am stronger and feel I have a purpose

Comments that show appreciation for being accepted and not judged:
- understanding and compassionate, without being judgemental
- impartial but kind and understanding approach
- a positive, non-judgemental manner
- I was listened to and believed
- able to speak to someone on neutral grounds
- much easier to be open and honest with the Chaplains
- it had been a while (8 years) that I kept things to myself
10. A Commitment to Research

Chaplaincy in General Practice is an innovative and relatively new profession and therefore has, by definition, a limited history of evidence and research.

The qualitative analysis published to date gives an early indication that this type of intervention is of benefit to those patients who have accessed the service. These studies need to be repeated in different settings before firm conclusions can be drawn. Whether the setting in which the service occurs results in a subtle preselection of patients using the service and so influencing the outcome, needs further exploration.

This and many other questions need to be asked and should be the subject of further research. This is an obligation which rests on all professional Chaplaincy provision (see NHS Chaplaincy Guidelines, 2015 and UKBHC Standards for Healthcare Chaplaincy Services, 2009) and is a priority which the Association of Chaplaincy in General Practice seeks to champion. Questions such as:

- Is this service best suited to a context where it is part of a comprehensive suite of services in a primary mental health and wellbeing hub, or can it stand alone in other primary care settings?
- What is the relationship between Chaplaincy in General Practice and the more widely accepted CBT based psychological therapies? Is it a poor and cheaper version of counselling? Does it support people who are not suited to CBT based psychological therapies? Does it help prepare some people to benefit more effectively from CBT based psychological therapies?
- What is the effect of Chaplaincy in General Practice on the uptake of other services? Is there a significant reduction in demand for GP appointments as early studies have suggested? Is there a reduction in psychoactive medication for those who use this service?
- Is there evidence, as experience suggests, confirming that Chaplaincy in General Practice facilitates the connection between the primary healthcare team and local community services and organisations to the benefit of patients?
- What kinds of people, and with what previous experience, are most likely to make successful Chaplains working in General Practice?
- How can Chaplains working in General Practice be most effectively trained, supervised and developed in their role? How can templates for Reflective Practice Models and Learning Portfolios (see Appendices L and J) most effectively play a part in this process?

Research is costly, both in terms of time and money, but the cost of not doing such research is much higher. Without the required evidence, Chaplaincy in General Practice may not become available to those who would benefit from it the most, because the limited funding for patient care has been diverted elsewhere.
11. Funding and Commissioning Chaplaincy in General Practice

The history
Chaplaincy in General Practice in England has been operating for about 20 years and has had a variety of funding sources. General Practices have often been innovative in using funding streams to develop patient services. This is no less true of Chaplaincy in General Practice where fundholding savings and various incentive scheme payments have been used to fund this service. In some situations, partners in larger General Practice settings have agreed to pay for and provide this service without reimbursement. None of these options are available or realistic in current English General Practice.

Differences in Scotland
Chaplaincy in General Practice has been provided and funded for several years within the NHS in Scotland under the term 'Community Chaplaincy Listening'.

Commissioned Services in England
Since the advent of the General Practitioner role being influential in commissioning healthcare in England (initially in Practice Based Commissioning and now in Clinical Commissioning Groups) there have been some areas where Chaplaincy in General Practice has been commissioned and provided, usually, within the context of a primary mental health and wellbeing hub. Descriptions in commissioning documents about what this service is and why it has been commissioned by the NHS are given in Appendix M.

Other Models
Not surprisingly, some General Practitioners and commissioners, having been persuaded of the benefits of Chaplaincy in General Practice, but realising the difficulty of obtaining NHS funding for it, have explored ways of providing this service either with unpaid Chaplains or through funds obtained through the voluntary sector. This development will be reported on in future versions of this handbook.

Possible Future Developments
The structures which deliver healthcare in the community are changing. NHS policy seeks to break down the divisions which make care less co-ordinated and less efficient. Multispecialty Community Provider organisations are being birthed which, in different ways will integrate medical, nursing, social, physical, mental, statutory and voluntary sector healthcare. These Multispecialty Community Provider organisations create new opportunities for truly holistic care. Chaplaincy in General Practice could add significant value here and help fulfil the many aspirations towards care for the whole person.
12. References and further reading

Barber, J. & Wilson, C. (2015) Handbook of Spiritual Care in Mental Illness


Community Chaplaincy Listening: Scotland


Appendix A: Patient Information Leaflet: an example

Is life stressful?

Are you struggling with illness?

Have you suffered the loss of a loved one?

Do you need to talk to someone?

Then Chaplains for Wellbeing are here for you.

Who is able to see the Chaplains for Wellbeing?
The Chaplain is for everyone, of all faiths and beliefs. Each of us is more than physical. The health of our inner self affects our wellbeing in every respect:

- Physical
- Emotional
- In relationships
- Work
- Decision making

It may be
- You are coping with the loss of a loved one
- You are trying to cope with illness and need strength to face the day to day
- You are finding relationships difficult
- You find the pressures of life leave you empty and drained, asking, “Is there more to life?”
- You have a difficult decision to make
- You would like space to find inner strength, hope and meaning
What does the Chaplain for Wellbeing provide?
The Chaplain offers confidential pastoral and spiritual care for you the patient and your carer. This may include:

- Listening to your story
- Discussing your concerns and offering reflection and support
- Putting you in touch with other helpful agencies
- Providing useful resource material
- Helping you develop your own spiritual journey which may include the offer to pray

What will happen?
The Chaplain for Wellbeing is available to see you by appointment.
The Chaplain aims to listen to you without judgement and with respect to your beliefs and experiences.

To see the Chaplain
When you see a Doctor ask for a referral to the Listening and Guidance Service provided by Chaplains for Wellbeing, Talking Therapies which are available via the Edgbaston Wellbeing HUB or the Sandwell Mental Health and Wellbeing HUB.

Appointment
An appointment will be made by the Chaplain who will contact you and then agree over the phone or send an appointment to you. They will also indicate where the appointment will be held.

First Appointment:
- enables the Chaplain to understand your situation
- allows you to agree the way forward
- lasts about an hour

Contact details:
Appendix B: Assessment Tools: some examples

HOPE
The HOPE Questions as a Practical Tool for Spiritual Assessment

H: Sources of hope, meaning, comfort, strength, peace, love and connection
O: Organized religion
P: Personal spirituality and practices
E: Effects on medical care and end-of-life issues

Examples of Questions for the HOPE Approach to Spiritual Assessment

H Sources of hope, meaning, comfort, strength, peace, love and connection
  What is there in your life that gives you internal support?
  What are your sources of hope, strength, comfort and peace?
  What do you hold on to during difficult times?
  What sustains you and keeps you going?
  For some people, their religious or spiritual beliefs act as a source of comfort and strength in dealing with life’s ups and downs; is this true for you?
    If the answer is “Yes,” go on to O and P questions.
    If the answer is “No,” consider asking: Was it ever?
    If the answer is “Yes,” ask: What changed?

O Organized religion
  Do you consider yourself part of an organized religion?
  How important is this to you?
  What aspects of your religion are helpful and not so helpful to you?
  Are you part of a religious or spiritual community? Does it help you? How?

P Personal spirituality/practices
  Do you have personal spiritual beliefs that are independent of organized religion? What are they?
  Do you believe in God? What kind of relationship do you have with God?
  What aspects of your spirituality or spiritual practices do you find most helpful to you personally?
  (eg prayer, meditation, reading scripture, attending religious services, listening to music, hiking, communing with nature)

E Effects on medical care and end-of-life issues
  Has being sick (or your current situation) affected your ability to do the things that usually help you spiritually? (Or affected your relationship with God?)
  Is there anything that I can do to help you access the resources that usually help you?
  Are you worried about any conflicts between your beliefs and your medical situation/care/decisions?
  Would it be helpful for you to speak to a community spiritual leader?
  If the patient is dying: How do your beliefs affect the kind of medical care you would like me to provide over the next few days/weeks/months?

FICA

**F  Faith and Belief**
- Do you consider yourself spiritual or religious?
- Do you have spiritual beliefs that help you cope with stress?
- What gives your life meaning? Sometimes patients respond with answers such as family, career or nature.

**I  Importance**
- What importance does your faith or belief have in your life?
- Have your beliefs influenced how you take care of yourself in this illness?
- What role do your beliefs play in regaining your well-being?

**C  Community**
- Are you part of a spiritual or religious community?
- Is this of support to you and how?
- Is there a group of people you really love or who are important to you? Communities such as churches, temples, and mosques, or a group of likeminded friends, can serve as strong support systems for some patients.

**A  Address in Care**
- How would you like me to address these issues?


FACT

**F  Faith (and/or Belief)**
- What is your faith or belief?
- Do you consider yourself to be a person of faith or a spiritual person?
- What things do you believe that give your life meaning and purpose?

**A Active (and/or Available, Accessible, Applicable)**
- Are you currently active in your faith community?
- Are you part of a religious or spiritual community?
- Is support for faith available to you?
- Do you have access to what you need to apply your beliefs?
- Is there a person or group whose presence or support you would value at a time like this?

**C Coping (and/or Comfort)/Conflict (and/or Concern)**
- How are you coping with your situation?
- Is your faith (or belief) helping you cope?
- How does faith provide comfort?
- Do any of your beliefs or practices conflict with your medical treatment?
- Do you have any particular concerns?

**T Treatment.**
- Treatment Plan:
  - What interventions might be appropriate, for example on-going listening, spiritual support, use of sacred scripture, referral to counselling or other services.

LaRocca-Pitts, M. (2012) FACT a Chaplain’s tool for assessing spiritual needs in an acute setting
The Four Domains

The four domains cover a holistic framework of enquiry for an encounter with a client

1) **Personal domain** - where one intra-relates with oneself with regard to meaning, purpose and values in life. Self-awareness is the driving force or transcendent aspect of the human spirit in its search for identity and self-worth.

**Examples of questions:**

- Why have you come to this appointment today?
- What are you good at?
- What do you enjoy?
- What do you find hard?
- What frustrates you?
- What would you like to work towards?
- What helps you?
- What gives you strength?
- What, who do you turn to when distressed?
- What gives you hope?
- Is there one thing about yourself you would like to change?
- If you could walk away from something, (can be from any time in your life), what would it be?
- What are your concerns?
- What strategies do you have to deal with those concerns?
- What does spirituality mean to you?
- Have you ever had a faith?
- Do you have a faith?
- Would you like to explore any aspects of faith or spirituality?
- Does your faith help in difficult situations? If so how?
- Are you part of a faith community?
- What is your identity?
- How do you nurture your spirit?

2) **Communal domain** - shown in the quality and depth of interpersonal relationships, between self and others, relating to morality, culture and religion. These are expressed in love, forgiveness, trust, hope and faith in humanity.

**Examples of questions:**

- Who are the people that are important to you?
- Who is working to look after you?
- Do you look after anyone?
- Who do you trust?
- Is there anyone you need to forgive?
- Is there anyone you need to say thank you to?
- What is the kindest thing anyone has done for you recently?
- What can the people around you do to make things better?
- What would you like to be able to do for one special person in your life?
- What does love look like in your context?
- How do you receive love – from people, from God?
3) **Environmental domain** - beyond care and nurture for the physical and biological, to a sense of awe and wonder; for some, the notion of unity with the environment.

**Examples of questions:**

- What is your favourite place?
- What would be the most nurturing environment for you?
- What one change could be one step towards the goal of finding a nurturing environment?
- Where would your dream place be, what does it look like?
- If you could create a perfect world what three things would you do first?

4) **Transcendental domain** - relationship of self with something or Someone beyond the human level (i.e. ultimate concern, cosmic force, transcendent reality or God). This involves faith towards, adoration and worship of, the source of Mystery of the universe.

**Examples of questions:**

- If you could fly like a bird, where would you go, what would you see?
- If you could tie your worries to a balloon and release them what would you send?
- What things bring you peace?
- What brings you joy?
- What makes you feel grateful?
- What lifts your spirit?
- What makes you go WOW?
- What does it mean to trust in God?
- How can you access God’s wisdom?
- What is the greatest mystery of the universe to you?
- What do you think is the purpose of your life?
- If you were writing a prayer what would you like to say?

Appendix C: Interventions: some examples

Interventions which can be offered by Chaplains working in General Practice

- written reminders of key concepts, positive realities and ideas which arose during the session
- giving encouraging statements and thought for personal reflection
- choose from the ‘Five Ways to Wellbeing’ which course of action would be most appropriate at that stage (see below)
- offer time for meditation, reflection, prayer, silence, listening to music and reading of sacred writings
- suggest the benefit of writing down personal feelings and thoughts in a journal
- arrange visits to a patient’s home or other significant places having made an appropriate risk assessment
- offer to arrange religious care, such as a service of remembrance or the reciting of specific prayers
- offer to facilitate the connection with local community activities and faith communities
- facilitate a referral to psychological therapies and other services

Five ways to wellbeing  The following steps have been researched and developed by the New Economics Foundation (Aked & Thompson 2011)

Connect

There is strong evidence that indicates that feeling close to, and valued by, other people is a fundamental human need and one that contributes to functioning well in the world. It’s clear that social relationships are critical for promoting wellbeing and for acting as a buffer against mental ill health for people of all ages. With this in mind, try to do something different today and make a connection.

- talk to someone instead of sending an email
- speak to someone new
- ask how someone’s weekend was and really listen when they tell you
- put five minutes aside to find out how someone really is
- give a colleague a lift to work or share the journey home with them

Be active

Regular physical activity is associated with lower rates of depression and anxiety across all age groups. Exercise is essential for slowing age-related cognitive decline and for promoting well-being. But it does not need to be particularly intense for you to feel good - slower-paced activities, such as walking, can have the benefit of encouraging social interactions as well providing some level of exercise. Today, why not get physical? Here are a few ideas:

- take the stairs not the lift
- go for a walk at lunchtime
- walk into work - perhaps with a colleague – so you can ‘connect’ as well
- get off the bus one stop earlier than usual and walk the final part of your journey to work
- organise a work sporting activity
- have a kick-about in a local park
- do some ‘easy exercise’, like stretching, before you leave for work in the morning
- walk to someone’s desk instead of calling or emailing
Take notice
Reminding yourself to ‘take notice’ can strengthen and broaden awareness. Studies have shown that being aware of what is taking place in the present directly enhances your well-being and savouring ‘the moment’ can help to reaffirm your life priorities. Heightened awareness also enhances your self-understanding and allows you to make positive choices based on your own values and motivations. Take some time to enjoy the moment and the environment around you. Here are a few ideas:

- get a plant for your workspace
- have a ‘clear the clutter’ day
- take notice of how your colleagues are feeling or acting
- take a different route on your journey to or from work
- visit a new place for lunch

Learn
Continued learning through life enhances self-esteem and encourages social interaction and a more active life. Anecdotal evidence suggests that the opportunity to engage in work or educational activities particularly helps to lift older people out of depression. The practice of setting goals, which is related to adult learning in particular, has been strongly associated with higher levels of wellbeing.

Why not learn something new today? Here are a few more ideas:

- find out something about your colleagues
- sign up for a class
- read the news or a book
- set up a book club
- do a crossword or Sudoku
- research something you’ve always wondered about
- learn a new word

Give
Participation in social and community life has attracted a lot of attention in the field of wellbeing research. Individuals who report a greater interest in helping others are more likely to rate themselves as happy. Research into actions for promoting happiness has shown that committing an act of kindness once a week over a six week period is associated with an increase in wellbeing.
Appendix D: Sample Job Advertisement

An exciting opportunity is available within the expansion of our Listening and Guidance Service. We are looking for an experienced pastoral person of faith to become part of our growing team.

The position is a part-time Chaplain for Wellbeing, working between 12-16 hours per week. The role involves providing pastoral and spiritual care for patients on a sessional basis in a one-to-one setting. Training and supervision will be provided. The Chaplain will be based in different settings.

Applicants should be of pastoral standing in their own faith community and have proven counselling skills. To find out more information about this type of chaplaincy please visit www.gpchaplaincy.com

Please apply via the NHS Jobs website www.jobs.nhs.uk

Vacancy reference: xxxx
Closing Date: xxxx
Appendix E: Sample Job Description

CHAPLAIN FOR WELLBEING

GRADE: Band 6
HOURS: 12-16 hours to be agreed
RESPONSIBLE TO: Lead Chaplain or Lead Doctor
ACCOUNTABLE TO: Employer
SALARY: £xx,xxx (WTE)

Job Summary
This post forms part of the Listening and Guidance Service, commissioned by Clinical Commissioning Groups (CCGs) in the West Midlands and delivered through the employing organisation. Working as part of a community based Chaplaincy Service, the Chaplain for Wellbeing will provide pastoral and spiritual care to patients and staff, according to the employer’s vision and ethos of ‘whole person care’.

Key Duties and Responsibilities
1. To provide pastoral and spiritual care for patients referred through the Medical Centre and to also be prepared to offer a listening service to centre or team staff if requested.
2. To seek out and use appropriate resources and signposting to support the wellbeing and holistic care of patients and staff.
3. To ensure that record keeping is up to date and that the assessment and data entry requirements of the service are met.
4. To receive referrals to the service.
5. To work in partnership with other organisations, supporting a joined-up approach to holistic care and facilitating inter-agency referrals.
6. To be willing to support the Management Team with any new developments of the service, including a possible ‘Extended Chaplaincy’ role which may feature a hand-holding or navigating service as well as any new developments around the use of community volunteers.
7. To work with other Chaplains where appropriate.
8. To undertake training in order to meet standards set by the UK Board of Healthcare Chaplains (UKBHC) and to meet the requirements of the Clinical Commissioning Groups (CCGs).
9. To follow good practice, adhering to the Code of Conduct developed by the UKBHC and to practice in accordance with the Capabilities and Competencies described by this Board.
10. To be willing to promote the service among local stakeholder groups to raise the profile and uptake of Listening and Guidance across the CCG areas.
11. To comply with the employer’s policies and procedures.
NOTES:

a) This is not intended to be an exhaustive list of responsibilities but more an outline framework. The post holder will be given flexibility to define the detail. Any changes will be the subject of consultation with the post holder.

b) The source of funding for the post is non-recurrent and therefore the post is for a fixed term of 12 months in the first instance. It is hoped that the post will continue after this date; existing employment rights will be rolled over into a new contract of employment.

c) All employees must adhere to Health Authority policies and procedures relating to Health and Safety, No Smoking at Work, Equal Opportunities in Employment and Harassment.

d) Chaplains in General Practice will be required to have an induction into the policies and procedures of each site at which they hold a clinic.

e) Your attention is drawn to the confidential nature of information collected within the NHS. The unauthorised use or disclosure of patient or other personal information could result in a prosecution for an offence or action for civil damages under the Data Protection Act 1984.
Appendix F: Sample Person Specification

PERSON SPECIFICATION
JOB TITLE: Chaplain for Wellbeing

<table>
<thead>
<tr>
<th>ATTRIBUTES</th>
<th>ESSENTIAL</th>
<th>DESIRABLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. TRAINING AND QUALIFICATIONS</td>
<td>Accredited by church body / faith / religious community</td>
<td>Related professional qualification such as Counselling or other Healthcare related qualification</td>
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<tr>
<td></td>
<td>To be in good standing within own faith community</td>
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<tr>
<td>2. KNOWLEDGE AND EXPERIENCE</td>
<td>5 years relevant experience</td>
<td>Previous NHS experience</td>
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<tr>
<td></td>
<td>Pastoral knowledge and experience relevant to health care and spirituality / faith/ religious practice</td>
<td>Experience of working ecumenically and with other faith communities</td>
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<td></td>
<td>Experience of working with volunteers</td>
<td>Experience of supervising volunteers</td>
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<td>Experience of working in a team</td>
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<tr>
<td>3. SKILLS</td>
<td>Excellent interpersonal skills for working with a wide range of professionals and service users</td>
<td>Experience in delivering training in spirituality or healthcare related subjects</td>
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<td>Well developed Listening skills and experience of using counselling skills</td>
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<td>To be highly self-aware and to demonstrate an ability to reflect upon spiritual, pastoral experience and applied theology</td>
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<td>To have the ability to follow process when assessing people's needs, to liaise with other agencies and to record outcomes</td>
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<td></td>
<td>Excellent communication skills including good computer skills and written and presentation skills</td>
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<td></td>
<td>Attention to detailed record keeping</td>
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<td></td>
<td>Ability to work sensitively with confidential information and to comply with data protection</td>
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<tr>
<td>ATTRIBUTES</td>
<td>ESSENTIAL</td>
<td>DESIRABLE</td>
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</table>
| 4. PERSONAL QUALITIES | Empathetic, compassionate, committed, professional and visionary  
A commitment to work to the Code of Conduct and to maintain the Standards of Capabilities and Competencies set by the UK Board of Healthcare Chaplaincy  
A commitment to ongoing professional and personal spiritual development | Share the values of the NHS and have awareness or experience of working in the health sector  
Ability to adapt to change |
| 5 OTHER    | Able to offer some flexibility to cover colleagues and to work some clinics in the early evening  
Able to work at different Health Centres | Applicant should be able to evidence how they intend to travel to different sites and across CCG areas |
Appendix G: Interview process: some guidance.

There can be no perfect interview process, and there are limitations to what can be discovered about a candidate purely from a formal interview. We have found that a greater understanding of the candidate’s suitability can be reached by a supplementary session where the candidate is required to lead a session with a client in an observed role play. Both participants and observers in this role play are then required to submit their reflections regarding the role play experience.

With regard to the formal interview, good questions do have an important function and we would suggest that questions should be designed to elucidate several key aspects, such as:

- their understanding of the nature of Chaplaincy in General Practice
- their understanding of the difference between Chaplaincy in General Practice and psychological therapies, such as counselling or Cognitive Behavioural Therapy, which may be available as part of patient care in General Practice
- their experience of pastoral and spiritual care
- how they care for themselves so that they remain well and able to take care of others
- their experience of and approach to working with others of different faiths and beliefs
- their understanding about confidentiality and safeguarding
- their ability to work in a multidisciplinary manner
- their approach to managing errors
- their understanding of NHS values
- their ability to work to codes of conduct
- their approach to continuing education and professional development
Appendix H: Chaplain Supervision Agreement

This is a supervision agreement between: ____________________________________________

and: ____________________________________________

from: ________________ until its review (or ending) on: ____________________________

What is supervision?
Supervision creates a context in which the Chaplain can step back and reflect, with greater clarity from
an enhanced perspective, on all aspects of their clinical work. It enables formal and informal feedback on
that work. It focuses on the safety and welfare of patients and the quality of the service they receive.

Frequency:
We will meet for Chaplain Supervision every six to eight weeks at a time arranged at the end of each
supervisory session.

Roles and Responsibilities:
We have agreed that the Supervisor will take responsibility for:

• creating a safe place
• being supportive, encouraging and open
• facilitating exploration and clarification of thoughts and feelings
• challenging personal or professional blind spots
• monitoring the competency and ethical issues of practice
• prioritising safety issues such as child protection, domestic abuse, and mental health issues
• time keeping and management of the overall agenda for sessions
• giving feedback
• drawing up any supervisory reports which will be discussed with the Chaplain before submission
We have agreed that the Chaplain will be responsible for:

- preparing for supervision
- presenting transparently in supervision: the content, themes, skills, theory and interventions of work with patients
- integrating learning from supervision into Continual Professional Development
- keeping notes from supervision sessions which are to be agreed and signed off

Guidelines:
The following ground rules will guide our time together:

- confidentiality: if issues are raised which concern the Supervisor regarding unsafe or unethical practice by the Chaplain, or issues of harm to self or others brought by the patient, then discussion about disclosure will begin
- openness and honesty about the work and the supervisory relationship
- agree no leakage of information from the supervision sessions
- if either the Chaplain or the Supervisor cannot attend a session they will let the other know as soon as possible

Evaluation and Review:
Formal evaluations will take place annually as part of the annual appraisal process or as requested by either Supervisor or Chaplain.

Signed: ________________________________ (Supervisor)

Date: ________________________________

Signed: ________________________________ (Chaplain)

Date: ________________________________
Appendix I: Chaplain Annual Review

Your annual review meeting is a formal discussion where you, your Chaplain Supervisor and your Management Supervisor will look back over the year and review your CPD. An agenda will be prepared and circulated beforehand. Minutes of this meeting will be written up and give to all attendees.

Annual Review Attendees:

a. Chaplain
b. Chaplain Supervisor
c. Management Supervisor

The purpose of the Annual Review is:

1. To review learning, growth and professional development of Chaplain in a positive and supportive manner.
2. To discuss any concerns or needs of the Chaplain and or the Employer.

Annual reviews are related to the Job Description and for Chaplains could include these types of questions:

1. Over the past year, what do you feel have been your main achievements?

2. Over the past year, think about any issues you may have faced which have been difficult and how you have worked to overcome these?

3. Thinking about linking with local faith groups, volunteer organisations and other external agencies, how much has this been a part of your role over the past year?

4. During the past year, how much of your time has involved linking with Practice staff in order to provide support – have there been any challenges which have made this difficult?

5. How have you managed your work-life balance and ensured that you have time for reflection and your spiritual wellbeing?

6. Do you feel that there is adequate support provided for both your professional development and wellbeing? What other methods of support would be helpful?

7. What are your aims and objectives over the coming 12 months?

8. Do you feel there are any training needs unmet which would support your development? If so, what do you think would be helpful?

9. Any other comments?
Appendix J: Training Components

1. Statutory requirements
   a. Safe guarding training regarding vulnerable children and adults
   b. Risk assessment
   c. Confidentiality and liability
   d. Prevent (radicalisation recognition) training
   e. Domestic Violence awareness
   f. Health and safety
   g. UK Board of Healthcare Chaplaincy Capabilities, Competencies and Standards

2. Practice-guiding disciplines
   a. Ethics
   b. Theology, faith and religions
   c. Philosophy
   d. Faith-based knowledge and practice

3. Interpersonal and pastoral counselling skills
   a. Listening and counselling skills
   b. Mental health awareness eg anxiety management, stress and depression, ‘mental health first aid’, living with chronic pain, self-harm and suicide risk, alcohol and substance abuse
   c. Spiritual assessment and interventions
   d. Loss and bereavement
   e. Staff support

4. Mechanisms for service delivery
   a. Measurement
   b. Evaluation
   c. Record keeping
   d. Case studies recording
   e. Research

5. Self-care and personal development
   a. Reflective practice
   b. Professionalism and therapeutic boundaries
   c. Developing self-awareness
   d. Relaxation techniques eg mindfulness
Appendix K: Measurement and Evaluation Tools

1. Warwick-Edinburgh Mental Wellbeing Scale (WEMWBS)
   http://www2.warwick.ac.uk/fac/med/research/platform/wemwbs/

2. Outcomes Wellbeing Star
   http://www.outcomesstar.org.uk/

3. Patient Reported Outcome Measures (PROMs)
   http://www.snowdenresearch.co.uk/download/healthcare-chaplaincy-the-lothian-prom-2012-revised-col-online-only.pdf

4. Template for Spiritual Care Recording: Qualitative Analysis completed by practitioner

<table>
<thead>
<tr>
<th>Case Study</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demographic data</strong></td>
</tr>
<tr>
<td>Practitioner’s Name:</td>
</tr>
<tr>
<td>Date:</td>
</tr>
<tr>
<td>Patient Name:</td>
</tr>
<tr>
<td>Age:</td>
</tr>
<tr>
<td>Gender</td>
</tr>
<tr>
<td>Location of appointment:</td>
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<tr>
<td>Duration of contact:</td>
</tr>
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<table>
<thead>
<tr>
<th>Context</th>
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<tbody>
<tr>
<td>How was the client referred to you?</td>
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<tr>
<td>Why was the client referred?</td>
</tr>
<tr>
<td>How many times have you seen the client before this encounter?</td>
</tr>
<tr>
<td>Are there factors affecting the intervention eg learning or physical difficulties, mental health issues?</td>
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</tbody>
</table>
### Encounter

Summarise the story of the encounter; include observations, body language, level of energy and interest, good and or safe practice, At what points and in what ways were your interventions intentional?

<table>
<thead>
<tr>
<th>How did it begin?</th>
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<tr>
<td></td>
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<tr>
<td>How did it develop?</td>
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<td></td>
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<tr>
<td>What interventions did you use?</td>
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<td></td>
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<tr>
<td>How did the encounter close?</td>
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</table>

### Assessment

How did you assess or identify spiritual, religious, pastoral or other need?

<table>
<thead>
<tr>
<th>How did you assess or identify spiritual, religious, pastoral or other need?</th>
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</table>

What evidence enabled this to be known? Evidence of faith may include artefacts, dress or conversation).

<table>
<thead>
<tr>
<th>What evidence enabled this to be known? Evidence of faith may include artefacts, dress or conversation).</th>
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</table>

Was an assessment tool used, if so which one?

<table>
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<tr>
<th>Was an assessment tool used, if so which one?</th>
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</table>

Spirituality may include:

- attachment, belonging, connection, family, relationships, community, friends; purpose, beliefs and rituals
- sense of security and identity
- sense of hope or hopelessness
- what is important to the patient’s sense of self
- feelings of guilt, anger, fear, love, vulnerability, shame, anxieties, hopes
- sense of the sacred

<table>
<thead>
<tr>
<th>What spiritual needs were identified?</th>
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<tbody>
<tr>
<td></td>
</tr>
<tr>
<td>Question</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
</tr>
<tr>
<td>What pastoral needs were identified?</td>
</tr>
<tr>
<td>What religious needs were identified?</td>
</tr>
<tr>
<td>What other needs were identified?</td>
</tr>
<tr>
<td>How did they become apparent?</td>
</tr>
<tr>
<td>What resources does the patient bring to address these needs?</td>
</tr>
<tr>
<td>Were there moments of transcendence or extra-ordinary grace?</td>
</tr>
</tbody>
</table>

**Assessment of Intervention:**

Spiritual care principles applied in this intervention:

<table>
<thead>
<tr>
<th>Principle</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building relationship of trust between patient and chaplain</td>
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<tr>
<td>Building relationship with God</td>
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<tr>
<td>Feeling connected and valued</td>
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<tr>
<td>Feeling listened to and affirmed</td>
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<tr>
<td>Knowing what or who is important to the patient</td>
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<tr>
<td>Feeling cared for</td>
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<tr>
<td>Taken seriously; empowered</td>
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<tr>
<td>Offered a non-medical experience of life</td>
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<tr>
<td>Building self-esteem; helping patient feel good about themselves</td>
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</tr>
<tr>
<td>Exploring the patient’s feelings (worries, hopes, fears, anger, guilt, joys)</td>
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<tr>
<td>Sharing humour, relaxing</td>
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<tr>
<td>Adding to the patient’s richness of experience</td>
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<tr>
<td>Sense of meaning and purpose</td>
<td></td>
</tr>
<tr>
<td>Exploring the sacred</td>
<td></td>
</tr>
<tr>
<td>Nurturing rituals and beliefs</td>
<td></td>
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</table>
# Learning Outcomes

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
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<tbody>
<tr>
<td>What went well?</td>
<td></td>
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<tr>
<td>How do you measure the effectiveness of the encounter?</td>
<td></td>
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<tr>
<td>What future interventions may be appropriate?</td>
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<tr>
<td>What other information would have been helpful?</td>
<td></td>
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<tr>
<td>What could have been improved?</td>
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<tr>
<td>What specific insights are there for that particular patient?</td>
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<tr>
<td>What general insights are there for your practice more widely?</td>
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<tr>
<td>Are there any actions that should be implemented as a result of this intervention?</td>
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<tr>
<td>Are there any issues to be discussed at a staff meeting or in supervision?</td>
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<tr>
<td>What counselling skills were used in this encounter?</td>
<td></td>
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<tr>
<td>What theological concepts or spirituality theories were illustrated in this encounter?</td>
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</table>
Appendix L: Developing Reflective Practice

Reflection: a question is a tool for reflection at its simplest level; it encourages us to think and the intention is to elicit a response; it is a form of mental processing to fulfil a purpose or achieve an outcome. Reflection is giving something appropriate attention and consideration, looking at it from a variety of perspectives, being aware of the lenses we use and making a response (Nash & Nash, 2012).

The purpose of practicing reflection is to:

• develop self-awareness
• help us understand how we learn
• enable us to see how we are integrating values into practice
• help us explain what we do to our stakeholders
• empower us as practitioners as we grow in confidence and have a better understanding of what we do
• liberate us from some of our preconceptions or assumptions about ourselves and others
• help us solve problems in a creative rather than formulaic way
• encourage us to work with metaphors and images that bring fresh insights
• lead to action or decision
• develop our capacity to deal with new situations as they arise (Nash & Nash, 2012)

Reflective practice is very important in listening and guidance. The benefits of this are that it:

• provides a simple structure to process everyday experiences
• helps access prior learning
• encourages application of transferable skills
• helps and facilitates us in dealing with things that trouble us
• takes learning out of academic structures into the everyday lives of those we serve (Nash & Nash, 2012)

It is important to use reflective practice to process the encounters you have been involved with. Cultivate a pattern of reflection which you can readily use. Below are seven options, some of which you might find helpful.
Some suggested frameworks for reflection

1. DIER (Smyth, 1996)
   • Describe…….What do I do?
   • Inform………What does this mean?
   • Confront…….How did I come to be like this?
   • Reconstruct….How might I do things differently?

2. DATA (Peters, 2002 cited in Hillier)
   • Describe the problem
   • Analyse the nature of it
   • Theorise alternative ways to solve it
   • Act on the basis of theory

   • Name: What is the situation/issue/dilemma/problem/question you want to reflect on?
   • Explore: What are you hoping will emerge from this reflective process/ What is the end result/ product/consequence that you are looking for?
   • Analyse: What is/could be going on? How do you/others think/feel? Have you made assumptions about the situation? How do my values/motives/goals/traditions/discipline influence my analysis? Do I have previous experience that helps here?
   • Evaluate: What options or possibilities do I have? What are the benefits or drawbacks of these? What would I change/do differently? What influenced me in this situation?
   • Outcome: What is the outcome of this process? Have I learned something? Changed my practice? Taken action?

   • Description – What happened?
   • Feelings – What were you thinking and feeling?
   • Evaluation – What was good and bad about the experience?
   • Analysis – What sense can you make of the situation?
   • Conclusion – What else could you have done?
   • Action Plan – If it arose again what would you do?
5. Reflection: Self-awareness and Practice (adapted from Nash & Nash, 2012)

**Self-Awareness**

• Why have you chosen this experience?
• What feelings are associated with this experience? Do you need to process any of those feelings on your own, in supervision or with someone else?
• What was positive in this experience?
• What was negative in this experience?
• Have you learned anything about yourself through reflecting on this?
• Is there anything you need to reflect on further?

**Practice**

• What is the context of this practice experience?
• What was your role?
• What did you do?
• What did others do?
• Were your actions appropriate, ethical and effective?
• What could have been done differently or better?
• What were the consequences?
• Is there any follow up that needs to be done?
• Is there any theory or prior learning you can bring to this experience?
• What insights can you bring to this situation?
• What have you learned from this?

6. Reflection and evaluation of the helping relationship (adapted from Clegg, 2015 unpublished):

• helps learning from experience
• helps when `stuck` with an issue or problem with helping relationship
• provides sense of direction (to know where you are going, must know where you`ve been)

Consider feelings, thoughts, strategy, challenges and endings.

**Feelings:**

• How did you feel the appointment went?
• Did you wish to punish, rescue or avoid?
• What was the major emotion prevailing?
• What were the reasons for this?

**Thoughts:**

• What went well?
• What did not go well?
• Any disappointments?
• What could have been done differently?
Strategy:

• How clear is the patient on what they seek from these appointments?
• How well are their goals being reached?
• How much is the patient collaborating in their own success?
• What tasks remain for the patient to work on?

Challenges:

• Were any boundaries being pushed?

Endings:

• Who ended the session?
• Was it premature, abrupt, prolonged, any pattern?
• Reflect upon your own ways of coping with change, loss or endings (in a helping relationship, endings can re-awaken previous loss)

Reflective Practice references:


7. Theological Reflection template from UKBHC

http://www.ukbhc.org.uk/chaplains/cpd

<table>
<thead>
<tr>
<th>The Story – what happened?</th>
<th>…according to you?</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>…from another perspective?</td>
</tr>
<tr>
<td></td>
<td>…what might have been left out / left unsaid?</td>
</tr>
<tr>
<td></td>
<td>…what didn’t happen?</td>
</tr>
<tr>
<td>The Impact – what has been the impact?</td>
<td>…on you?</td>
</tr>
<tr>
<td></td>
<td>…on others?</td>
</tr>
<tr>
<td>The Vision – in the light of our experience and our values, what matters most here?</td>
<td>…according to what criteria?</td>
</tr>
<tr>
<td></td>
<td>…from a different perspective?</td>
</tr>
<tr>
<td>The Experiment – what shall we try next as a way forward? – or what would we do next time in a similar situation?</td>
<td>…why this action?</td>
</tr>
<tr>
<td></td>
<td>…how will we do this?</td>
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<td></td>
<td>…how will we evaluate?</td>
</tr>
<tr>
<td>The Story – tell the story of the Experiment and continue the Reflection Cycle after a suitable time lapse…</td>
<td></td>
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</tbody>
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Appendix M: Quotations from Commissioning Documents regarding Chaplaincy in General Practice

CCG (A)

We recognise the need for the hub to offer services which currently have no commissioning arrangements – Primary care chaplaincy (Listening and Guidance) which offers patients an opportunity for someone to listen and help them work through their problems.

This is a non-denominational, universal service which provides spiritual care. As described by NHS Education for Scotland (where primary care chaplaincy is nearly a universal service), “Spiritual Care is that care which recognises and responds to the needs of the human spirit when faced with trauma, ill health or sadness, and can include the need for meaning, for self-worth, to express oneself... simply for a sensitive listener”.

Local and national evidence shows that this service is well received and makes significant improvements to wellbeing.

What is a Listening and Guidance Service?

1. It is a service for troubled and distressed people, provided through General Practice, which is accessible within 2 weeks, with or without a referral from the primary healthcare team.
2. It provides prompt access to ‘non-judgemental listening’, ‘holding,’ support, ‘signposting’ and a ‘safe place’ for patients to explore the issues which are important to them.
3. If it is relevant, requested and patient-led, this service provides the opportunity for patients to explore the ‘existential/spiritual’ issues which impact their health and wellbeing. Existential/spiritual issues, which relate to what ultimately gives an individual their personal sense of meaning and belonging, are often related to an individual’s concept of faith or spirituality. Therefore, the providers of this service must be aware of the wide variety of different perceptions of faith and spirituality and they must be able to facilitate discussion on these issues without imposing their own perspective. (This service therefore fits within the European Academy of Teachers of General Practice definition of General Practice as being ‘a discipline of medicine that deals with health problems in their physical, psychological, social, cultural, and existential dimensions’).

Mental Health has been identified as a clinical priority for CCG (A)

The Lancet has recently reported a large scale study of co-morbidity (the existence of physical long term conditions with mental health issues) and multi-morbidity across 1.751 million patients registered within Glasgow GP Practices. The headline findings were that:
• 42.2% of all patients had one or more morbidities, and 23.2% were multimorbid
• onset of multimorbidity occurred 10 – 15 years earlier in people living in the most deprived areas compared with the most affluent, with socioeconomic deprivation particularly associated with multimorbidity that included mental health disorders
• the prevalence of both physical and mental health disorder was 11.0%
• the presence of a mental health disorder increased as the number of physical morbidities increased and was much greater in more deprived than in less deprived people

What this highlighted was the need for a more holistic management of illness rather than compartmentalising treatment, and enabling clinicians to provide better continuity of care. People with mental health and physical health issues are likely to have poorer clinical outcomes, reduced quality of life and lesser ability to manage their condition(s) effectively.

**CCG (B)**

Purpose of the specification:
To set out the requirements of CCG (B) for the provision of a listening and guidance service that provides low level immediate psychological relief and spiritual care for people in distress. Spiritual needs can be understood as the universal but uniquely expressed human dimension encompassing the deepest human needs: intangibles such as hope, meaning, security and transcendence.
Local and national evidence shows that this service is well received and recipients report that it makes significant improvements to their wellbeing.

**CCG (C)**

The aim of this project is to introduce a Chaplaincy Listening and Guidance Service. This service will help distressed and troubled adults at an early stage, preventing further deterioration and need for secondary care. It is important to note that this is a multi-faith listening and guidance service which is in keeping with holistic patient care.

Mental health problems are the largest single source of disability in the United Kingdom, accounting for 23 per cent of the total ‘burden of disease’ (a composite measure of premature mortality and reduced quality of life).

Chaplaincy has existed in a few areas of General Practice for several years. It provides a prompt and easily accessible listening and guidance service for troubled people in primary care, as well as providing staff support. Patients are given a safe place to explore the issues which are important to them, through non-judgemental listening and personal support. The service is a non denominational, universal service which provides spiritual care. As described by NHS Education for Scotland (where primary care chaplaincy is nearly a universal service), “Spiritual Care is that care which recognises and responds to the needs of the human spirit when faced with trauma, ill health or sadness, and can include the need for meaning, for self-worth, to express oneself... simply for a sensitive listener”. 
If it is relevant, requested and patient-led, this service also provides the opportunity for patients to explore the existential/spiritual issues which impact their health and wellbeing. Existential/spiritual issues, which relate to what ultimately gives an individual their personal sense of meaning and belonging, are often related to an individual’s concept of faith or spirituality. Therefore, this service may facilitate discussion about these issues without imposing any particular perspective.

Access to this service is through self-referral or through any member of the team in General Practice. Many patients do not need onward referral from this listening and guidance service, but it also enables appropriate signposting to voluntary sector community organisations or referral to statutory services where appropriate.

General Benefits of Listening and Guidance through Chaplaincy in General Practice

Patient Benefits

1. Patients can access help much earlier in their distress
2. Improved well-being
3. Increased confidence
4. Improved sense of personal value
5. Increased ability to make changes

Service Benefits

1. Early access to help can reduce complexity and severity of problems
2. Potential for more efficient use of doctor time with reduction in GP appointments
3. Potential for reduction in antidepressants and sedative prescribing
4. Potential for reduction in mental health referrals
5. Reduction in referrals to secondary care for medically unexplained symptoms
6. Specific expertise supporting policy directives which require spiritual care to be offered to patients with mental health problems, long term conditions and terminal illness
7. Provision of spiritual care to any patient in a non-stigmatising, professional and confidential healthcare context
8. Strengthening of whole person care with the patient story remaining at the centre of the healthcare process
9. Provision of staff support and an increase in General Practitioner resilience
10. Strengthened connections between General Practice and non NHS services in the locality, particularly voluntary organisations

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www.gpchaplaincy.com